



Kyriba

CFO Outlook 2026

France

Cautious Outlook:
Pressured by political instability, inflation, and market volatility

OPR 60-89 Cautious Zone

CFOs are more constrained by pressure.
Fastest path to stronger confidence:

- Improve liquidity visibility
- Accelerate forecasting cadence
- Strengthen data foundation

Kyriba OPR Index Score



The AI Surge

86% Integrating AI

78% Security & Privacy Concerns

High Ambition
Meets Trust Gap

Innovation Under Pressure

Barriers to Innovation

68%
Lack Complete Real-time
Visibility

71%
Without Fully Connected
Systems

Growth Goals Outpace
Data Infrastructure

Risk-Intelligent Performance

Top Tactics to Manage Risk

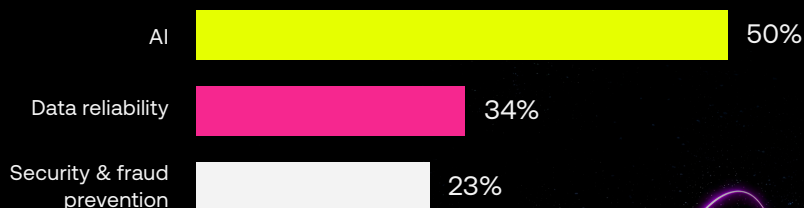
49% Adopt AI-powered analytics

35% Accelerate Forecast Updates

30% Increase Team Meetings / Reporting Frequency

External Pressures Drive
Digital Transformation

Top Operational Priorities for 2026



Data Sourced from

Survey of 250 French CFOs at organizations with \$500M+ in annual revenue. Conducted September 2025.

About the OPR Index

Kyriba's OPR Index offers a data-driven view of CFO confidence, focusing on Optimism, Preparedness, and Risk.

Learn more here [→](#)

