



Kyriba

# CFO Outlook 2026

## Manufacturing

### Cautious Outlook:

Pressured by tariffs, inflation, and geopolitical uncertainty.

### OPR 60-89 Cautious Zone

CFOs are more constrained by pressure. Fastest path to stronger confidence:

- Improve liquidity visibility
- Accelerate forecasting cadence
- Strengthen data foundation

### Kyriba OPR Index Score



60 - 89 CAUTIOUS

Heightened risk awareness. Stable but watchful.

### The AI Surge

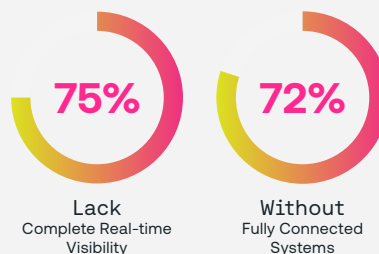
92% Integrating AI

76% Security & Privacy Concerns

High Ambition Meets Trust Gap

### Innovation Under Pressure

Barriers to Innovation



Growth Goals Outpace Data Infrastructure

### Risk-Intelligent Performance

Top Tactics to Manage Risk

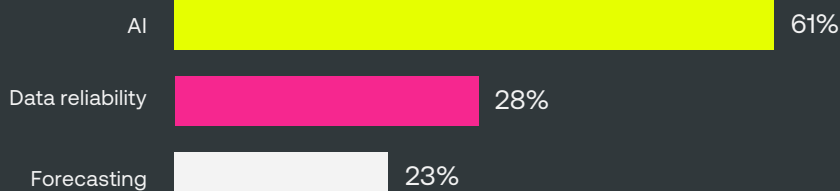
63% Adopt AI-Powered Analytics

41% Increase Forecast Updates

38% Restructure Supplier / Customer Terms

External Pressures Drive Digital Transformation

### Top Operational Priorities 2026



#### Data Sourced from

Global survey of 1,400 CFOs at organizations with \$500M+ in annual revenue across 8 countries. Conducted in September 2025.

#### About the OPR Index

Kyriba's OPR Index offers a data-driven view of CFO confidence, focusing on Optimism, Preparedness, and Risk.

[Learn more here](#) →